DAR-US-SHIFA FOUNDATION

ANNUAL REPORT | FINANCIAL YEAR 2022–2023

Reporting Period: July 1, 2022 – June 30, 2023
Head Office: ST-5/B, Block H, 7th Street, North Nazimabad, Karachi, Sindh, Pakistan
Sindh Trust Act Reg. No. 936775 | FBR NTN: 3139834 | Approved NPO u/s 2(36)

11,712	3,072	PKR 43.66M
Free Dialysis Sessions	Total Direct Beneficiaries	Total Donations Mobilized

01 ORGANIZATIONAL OVERVIEW, VISION & MISSION

Who We Are

Established in September 2005, Dar-Us-Shifa Foundation (DSF) is a non-profit, non-political, and non-sectarian charitable trust registered under the Sindh Trust Act, 2020 (Registration No. 936775). Operating across underserved communities in Karachi, Sindh, DSF serves as a vital socio-medical safety net dedicated to human dignity, social justice, and equitable access to essential healthcare and quality education, ensuring critical life-saving treatments and schooling opportunities remain accessible regardless of financial means.

Vision Statement

To build an equitable, healthy, and educated society where no individual is denied life-saving medical care or quality education due to poverty.

Mission Statement

To deliver 100% free, high-quality hemodialysis treatment to End-Stage Kidney Disease (ESKD) patients, expand accessible primary and secondary schooling for underprivileged children and working girls, and uphold the highest standards of Shariah-compliant Zakat stewardship, financial transparency, and corporate governance.

02 MESSAGE FROM THE CHAIRMAN & BOARD OF TRUSTEES

During Financial Year 2022–2023, Pakistan navigated severe macroeconomic headwinds, soaring medical inflation, and rising household living costs—pressures felt most acutely by daily-wage earners and families battling chronic illness. Amidst these challenges, Dar-Us-Shifa Foundation remained steadfast in its commitment to serving Karachi's most vulnerable citizens.

In FY 2022–2023, our flagship Shifa Dialysis Center performed 11,712 hemodialysis sessions across 100 active ESKD patients, operating across three daily shifts with dedicated infection-isolated wards for Hepatitis B and C patients. Simultaneously, our educational portfolio empowered hundreds of children and young women through the School Fee Assistance Program (280 students), Shama Home School for Working Girls (110 female students), and Shifa Habiba Halim High School in Orangi Town.

Following a comprehensive strategic review at the close of FY 2022–2023 (effective July 1, 2023), the Board of Trustees took the landmark decision to consolidate standalone outpatient clinics and education school (Dental, Eye, and Special

Education) so institutional capital, clinical infrastructure, and donor contributions could be focused entirely on scaling 100% free dialysis care and core primary/secondary education.

We extend our deepest gratitude to our institutional partners, individual philanthropists, medical professionals, and dedicated staff whose trust enabled total donations of PKR 43,656,177 during FY 2022–2023.

03 GOVERNANCE & BOARD OF TRUSTEES

Dar-Us-Shifa Foundation is governed by a six-member Board of Trustees providing strategic oversight, policy approval, budget monitoring, and fiduciary stewardship in accordance with the Sindh Trust Act, 2020 and Pakistan Centre for Philanthropy (PCP) governance standards.

Board Composition & Regulatory Disclosures (FY 2022–2023)

Sr.	Name of Trustee	Designation
1	Mr. Ghulam Mustafa Noor	Chairman
2	Mr. Muhammad Sultan Ahmed	Managing Trustee
3	Mr. Muhammad Adeel Nazir	Trustee / Secretary
4	Mr. Ahsan Ahmed	Trustee / Treasurer
5	Mr. Rizwan A Qayyum Sayeed	Trustee
6	Mr. Arif Hasan Mustafa	Trustee

Internal Controls & Fiduciary Safeguards

- **Board Oversight:** Formal Board meetings were duly convened with full quorum fulfillment, including the 44th Board Meeting reviewing FY 2022–2023 operational performance and audited accounts.
- **Related Party Transactions:** Nil related party transactions occurred during the evaluation period.
- **Authorized Bank Signatories & Zakat Segregation:** Operated under a strict multi-signatory panel comprising Mr. Aftab Ahmed Siddiqui, Mr. Muhammad Nazir, and Mr. Athar Jamal Kidwai, maintaining strict segregation between operational accounts (Bank Alfalah Islamic Mahana & Meezan Bank) and the dedicated Zakat account (Bank Alfalah Islamic Business).

04 PROGRAMMATIC PERFORMANCE & IMPACT (FY 2022–2023)

During FY 2022–2023, Dar-Us-Shifa Foundation delivered direct healthcare, educational, and social welfare services across Karachi's low-income districts, reaching 3,072 direct beneficiaries.

Sr.	Program / Project Name	Status / Timeline	Key Quantitative Output	Total	Service Model
1	Dar-Us-Shifa Dialysis Center	2005 – Ongoing	11,712 hemodialysis sessions	100	100% Free
2	School Fee Assistance Program	2008 – Ongoing	Direct tuition & exam sponsorships	280	100% Free
3	Shama Home School for Working Girls	2010 – Ongoing	Afternoon/evening literacy & board prep	110	100% Free
4	Shifa Eye Clinic	2018 – June 2023*	Free ophthalmic consultations	1,625	Subsidized / Free
5	Shifa Dental Clinic	2018 – June 2023*	Oral hygiene, scaling & dental care	950	Subsidized (Rs. 100)

Sr.	Program / Project Name	Status / Timeline	Key Quantitative Output	Total	Service Model
6	Shifa School for Special Education	2015 – June 2023*	Special education & speech therapy	7	100% Free
7	Shifa Habiba Halim High School	Capital Expansion	Multi-story Orangi Town campus	CWIP	Free / Subsidized
	Total Direct Beneficiaries			**3,072**	

**Note: Effective July 1, 2023, the Board formally discontinued standalone Dental and Eye Clinic operations and merged the Special Education unit into inclusive partner programs to channel 100% of resources into Dialysis expansion and mainstream education.*

4.1 Healthcare Program: Shifa Dialysis Center (North Nazimabad)

- **Clinical Infrastructure:** Operates across three daily shifts (Morning, Afternoon, Evening) at North Nazimabad, Karachi, supported by an in-house Reverse Osmosis (RO) water purification plant, backup power generation, and strict infection-control ward segregation: Ward I (Hepatitis Negative: 14 stations), Ward II (Hepatitis C Positive: 4 isolated stations), and Ward III (Hepatitis B Positive: 2 isolated stations).
- **FY 2022–2023 Operational Output:** Completed 11,712 hemodialysis sessions for 100 regular ESKD patients.
- **Comprehensive Patient Support:** Provided nephrologist consultations, routine blood diagnostics, and essential erythropoietin/iron therapy, relieving low-income households of PKR 45,000 to PKR 80,000 per month in private commercial dialysis costs.

4.2 Educational Programs

- **School Fee Assistance Program (280 Students):** Prevented economic dropouts among promising students from destitute families by disbursing tuition and board examination fees directly.
- **Shama Home School for Working Girls (160 Female Students):** Addressed high female dropout rates in informal settlements by operating flexible afternoon and evening classes staffed by qualified female teachers, providing zero-tuition instruction, free textbooks, uniforms, and secondary board exam coaching.
- **Shifa Habiba Halim High School (Orangi Town):** Continued capital building expansion on a multi-story school facility in Orangi Town (featuring classrooms, science lab, and computer lab) to serve underprivileged children in one of Karachi's largest low-income settlements.

4.3 Outpatient Clinics & Social Welfare (FY 2022–2023)

- **Shifa Eye Clinic & Shifa Dental Clinic:** Delivered 2,575 combined ophthalmic and dental consultations/procedures to elderly and low-income residents prior to strategic service consolidation at fiscal year-end.

05 DONOR PARTNERSHIPS & RESOURCE MOBILIZATION (FY 2022–2023)

In FY 2022–2023, Dar-Us-Shifa Foundation mobilized PKR 43,656,177 in total donations across individual philanthropists, domestic corporate/institutional partners, and international diaspora contributors:

Donor Category	FY 2022–2023 (PKR)	Share (%)
Individual Donors (Local & Diaspora)	22,680,992	51.95%
Domestic Institutional & Corporate Donors	10,564,750	24.20%
International Institutional Partner	10,410,435	23.85%
Total Donations (FY 2022–2023)	**43,656,177**	**100.00%**

06 FINANCIAL PERFORMANCE & STATUTORY COMPLIANCE (FY 2022–2023)

Dar-Us-Shifa Foundation maintains accrual-based accounting, Shariah-compliant Zakat fund segregation, and full statutory compliance with the Federal Board of Revenue (FBR) under Sections 2(36) and 100C of the Income Tax Ordinance, 2001.

Metric / Regulatory Indicator	FY 2022–2023 Value	Statutory / Governance Benchmark	Status
Net Surplus for the Year (FY 2022–2023)	PKR 3,542,911	6.87% of Receipts (Within 25% NPO Limit)	Compliant
Administrative & Management Expenses Ratio	PKR 5,847,631 (12.17%)	Within 15% FBR Statutory Ceiling	Compliant
Total Salaries to Expenditure Ratio	PKR 11,835,045 (24.62%)	Within 50% FBR Statutory Ceiling	Compliant

07 FUTURE OUTLOOK & GOVERNANCE ENDORSEMENT

- **100% Free Dialysis Model:** Eliminating all nominal patient token charges so every ESKD patient receives completely free dialysis, diagnostics, and nephrologist care.
- **Orangi Town School Expansion:** Accelerating civil works on the Shifa Habiba Halim High School multi-story campus to expand free/subsidized secondary education capacity.
- **Structured Monthly & Ramadan Rashan Program:** Scaling formal household socio-economic screening and Zakat-compliant monthly ration distribution for dialysis families and widows.
- **Digital & Governance Modernization:** Enhancing automated accounting controls, fixed asset tagging, and donor impact reporting.