DAR-US-SHIFA FOUNDATION

ANNUAL REPORT | FINANCIAL YEAR 2023–2024

Reporting Period: July 1, 2023 – June 30, 2024
Head Office: ST-5/B, Block H, 7th Street, North Nazimabad, Karachi, Sindh, Pakistan
Sindh Trust Act Reg. No. 936775 | FBR NTN: 3139834 | Approved NPO u/s 2(36)

11,310	650	PKR 50.24M
100% Free Dialysis Sessions	Focused Core Beneficiaries	Total Donations

01 | ORGANIZATIONAL OVERVIEW, VISION & MISSION

Who We Are

Established in September 2005, Dar-Us-Shifa Foundation (DSF) is a non-profit, non-political, and non-sectarian charitable trust registered under the Sindh Trust Act, 2020 (Registration No. 936775). Operating across underserved communities in Karachi, Sindh, DSF serves as a vital socio-medical safety net dedicated to human dignity, social justice, and equitable access to essential healthcare and quality education, ensuring critical life-saving treatments and schooling opportunities remain accessible regardless of financial means.

Vision Statement

To build an equitable, healthy, and educated society where no individual is denied life-saving medical care or quality education due to poverty.

Mission Statement

To deliver 100% free, high-quality hemodialysis treatment to End-Stage Kidney Disease (ESKD) patients, expand accessible primary and secondary schooling for underprivileged children and working girls, and uphold the highest standards of Shariah-compliant Zakat stewardship, financial transparency, and corporate governance.

02 | MESSAGE FROM THE CHAIRMAN & BOARD OF TRUSTEES

Financial Year 2023–2024 marked a pivotal operational transformation for Dar-Us-Shifa Foundation. Following the strategic consolidation decision approved by the Board of Trustees effective July 1, 2023, the Foundation discontinued standalone auxiliary outpatient clinics and special school (Dental, Eye, and Special Education) to dedicate 100% of our clinical, administrative, and philanthropic resources toward high-impact core mandates: 100% free hemodialysis treatment, targeted education for underprivileged youth and working girls, and structured food security (Rashan) support for destitute families.

During FY 2023–2024, our flagship Shifa Dialysis Center in North Nazimabad delivered 11,310 completely free hemodialysis sessions to 100 chronic End-Stage Kidney Disease (ESKD) patients across three daily shifts, maintaining dedicated infection-isolated wards for Hepatitis B and C patients alongside complimentary nephrologist consultations, blood diagnostics, and essential erythropoietin/iron therapy.

In our education portfolio, enrollment at Shama Home School for Working Girls grew by 9.1% year-over-year from 110 to 120 female students, while our School Fee Assistance Program supported 265 deserving students across partner schools.

Simultaneously, in response to severe food inflation across Karachi, we formally scaled our Social Welfare & Monthly Rashan Program to support 165 vulnerable beneficiaries, prioritizing Zakat-eligible dialysis patient households and widow-headed families.

Thanks to the unwavering generosity of our individual, corporate, and international diaspora partners, total donations rose by 15.09% from PKR 43,656,177 in FY 2022–2023 to PKR 50,242,320 in FY 2023–2024

03 | GOVERNANCE & BOARD OF TRUSTEES

Dar-Us-Shifa Foundation is governed by its Board of Trustees providing strategic oversight, policy approval, budget monitoring, and fiduciary stewardship in accordance with the Sindh Trust Act, 2020 and Pakistan Centre for Philanthropy (PCP) governance standards.

Board Composition & Regulatory Disclosures (FY 2023–2024)

Sr.	Name of Trustee	Designation
1	Mr. Ghulam Mustafa Noor	Chairman
2	Mr. Muhammad Sultan Ahmed	Managing Trustee
3	Mr. Muhammad Adeel Nazir	Trustee / Secretary
4	Mr. Ahsan Ahmed	Trustee
5	Mr. Arfeen Usman	Trustee / Treasurer

Internal Controls & Fiduciary Safeguards (FY 2023–2024)

- **Board Oversight & Meetings:** Formal Board meetings were duly convened with full quorum fulfillment reviewing operational budgets, audited accounts, and strategic program allocations.
- **Related Party Transactions:** Nil related party transactions occurred during the evaluation period, as verified in the audited financial statements.
- **Authorized Bank Signatories & Zakat Segregation:** Operated under a strict multi-signatory panel comprising Mr. Aftab Ahmed Siddiqui, Mr. Muhammad Nazir, and Mr. Athar Jamal Kidwai, maintaining strict segregation between operational accounts (Bank Alfalah Islamic Mahana & Meezan Bank) and the dedicated Zakat account (Bank Alfalah Islamic Business).
- **External Statutory Audit:** Audited by Usmani & Co., Chartered Accountants (a QCR-rated accountancy firm), receiving an unmodified (clean) audit opinion for the year ended June 30, 2024.

04 | PROGRAMMATIC PERFORMANCE & IMPACT (FY 2023–2024)

Following the strategic service consolidation effective July 1, 2023, Dar-Us-Shifa Foundation focused its operational footprint across four core high-impact programs and one major capital infrastructure project, serving 650 direct core beneficiaries during FY 2023–2024.

Sr.	Program / Project Name	Status / Timeline	Key Quantitative Output (FY 2024)	Total	Service Model
1	Dar-Us-Shifa Dialysis Center	2005 – Ongoing	11,310 free hemodialysis sessions	100	100% Free
2	School Fee Assistance Program	2008 – Ongoing	Direct tuition & exam sponsorships	265	100% Free
3	Shama Home School for Working Girls	2010 – Ongoing	Afternoon/evening literacy & board prep	120	100% Free
4	Social Welfare & Monthly Rashan Program	2023 – Ongoing	Monthly & Ramadan food ration support	165	100% Free

Sr.	Program / Project Name	Status / Timeline	Key Quantitative Output (FY 2024)	Total	Service Model
5	Shifa Habiba Halim High School	Capital Expansion	Orangi Town campus (CWIP: PKR 23.06M)	CWIP	Free / Subsidized
	Total Core Direct Beneficiaries (FY 2023–2024)			**650**	**100% Free**

4.1 Healthcare Program: Shifa Dialysis Center (North Nazimabad)

- **Clinical Infrastructure:** Operates across three daily shifts (Morning, Afternoon, Evening) at North Nazimabad, Karachi, supported by an in-house Reverse Osmosis (RO) water purification plant, backup power generation, and strict infection-control ward segregation: Ward I (Hepatitis Negative: 14 stations), Ward II (Hepatitis C Positive: 4 isolated stations), and Ward III (Hepatitis B Positive: 2 isolated stations).
- **FY 2023–2024 Operational Output:** Completed 11,310 completely free hemodialysis sessions for 100 regular ESKD patients in FY 2023–2024.
- **Comprehensive Patient Support:** Provided free nephrologist consultations, routine blood diagnostics, and essential erythropoietin/iron therapy, relieving low-income households of PKR 45,000 to PKR 80,000 per month in private commercial dialysis costs.

4.2 Educational Programs

- **School Fee Assistance Program (265 Students):** Prevented economic dropouts among promising students from destitute families by disbursing direct tuition and board examination fees to partner secondary schools and colleges for 265 students.
- **Shama Home School for Working Girls (120 Female Students):** Increased enrollment from 110 to 120 female students (+9.1% YoY), operating flexible afternoon and evening classes staffed by qualified female teachers, providing zero-tuition instruction, free textbooks, uniforms, and secondary board exam coaching.
- **Shifa Habiba Halim High School (Orangi Town):** Maintained ongoing capital building development on the multi-story school campus in Orangi Town to provide modern classrooms, science labs, and computer labs for underprivileged children.

4.3 Social Welfare & Monthly Rashan Distribution Program

- **Targeted Nutritional & Subsistence Support (165 Beneficiaries):** Formally scaled in FY 2023–2024 to combat food inflation, providing standardized monthly and Ramadan dry food ration packages (wheat flour, rice, cooking oil, pulses, sugar, tea, and dates) to 165 vetted beneficiaries from Zakat-eligible dialysis patient households and widow-headed families.

05 | DONOR PARTNERSHIPS & RESOURCE MOBILIZATION (FY 2023–2024)

In FY 2023–2024, Dar-Us-Shifa Foundation mobilized PKR 50,242,320 in total donations—an increase of PKR 6,586,143 (+15.09%) over FY 2022–2023 (PKR 43,656,177)—demonstrating strong donor confidence across individual, corporate, and international diaspora channels:

Donor Category	FY 2023–2024 (PKR)	FY 2022–2023 (PKR)	YoY Change	Share (FY24)
Individual Donors (Local & Diaspora)	27,561,689	22,680,992	+21.52%	54.86%
International Institutional Partner (USA)	12,291,910	10,410,435	+18.07%	24.47%
Domestic Institutional & Corporate Donors	10,388,721	10,564,750	-1.67%	20.68%
Total Donations Mobilized	**50,242,320**	**43,656,177**	**+15.09%**	**100.00%**

06 | FINANCIAL PERFORMANCE & STATUTORY COMPLIANCE (FY 2023–2024)

Dar-Us-Shifa Foundation maintains accrual-based accounting, Shariah-compliant Zakat fund segregation, and full statutory compliance with the Federal Board of Revenue (FBR) under Sections 2(36) and 100C of the Income Tax Ordinance, 2001.

Metric / Audited Financial Indicator	FY 2023–2024 (Audited)	FY 2022–2023 (Audited)	Statutory Benchmark & Status
Administrative & Management Expenses	PKR 8,691,288 (13.66%)	PKR 5,847,631 (12.17%)	Compliant (Within 15% FBR Ceiling)
Net Surplus for the Year	PKR 392,944 (0.61%)	PKR 3,542,911 (6.87%)	Compliant (Within 25% NPO Limit)
Total Salaries to Total Expenditure Ratio	PKR 13,525,170 (21.25%)	PKR 11,835,045 (24.62%)	Compliant (Within 50% FBR Ceiling)

07 | FUTURE OUTLOOK (FY 2024–2025) & GOVERNANCE ENDORSEMENT

- **Scaling 100% Free Dialysis Capacity:** Expanding active monthly patient enrollment at Shifa Dialysis Center from 100 to 110 ESKD patients while upgrading RO plant capacity, solar energy infrastructure, and dialysis machine fleet.
- **Orangi Town High School & Female Literacy Expansion:** Accelerating Phase II construction at Shifa Habiba Halim High School (Orangi Town) and expanding enrollment at Shama Home School for Working Girls from 120 to 160 students.
- **Standardized Rashan & Food Security Program:** Institutionalizing baseline socio-economic vulnerability assessments and Zakat-compliant monthly and Ramadan Rashan packages for dialysis patient families and widows.
- **Institutional Governance & Audit Controls:** Strengthening fixed asset physical verification and digital ledger controls.